

CHARTER
FOR
INSTITUTION QURAYSH

[23 November 2010]

Legal Name

Article 1. The institution hereby established is to be known as Quraysh, the Institution or Institution Quraysh for Law & Policy (“iQ”).

Self-description

Article 2. iQ defines itself as:

- (i) A transnational law and policy institution, with presence on both sides of the Arabian Peninsula, and internationally, as the case may arise;
- (ii) A leading think tank that deals with ‘signature’ legal, regulatory and policy projects;
- (iii) An institution that is inspired by the tradition of *ilaf*, one of the first legal instruments established within Arabian and Islamic heritage that fosters the open exchange of ideas through networks and alliances; and
- (iv) An institution whose vision and practice has evolved as a unique paradigm, drawing together law and policy, and recognising that both spheres inform and complement each other.

The Arab World

Article 3. iQ is deeply rooted in the Arab World, a transcontinental region from the Arabian Sea to the Atlantic Ocean encompassing the Arabic-speaking countries of the Middle East, North Africa, East Africa, and the Indian Ocean.

Mission

Article 4. iQ’s mission is to be a distinctive legal and policy service provider, and an innovative, influential, and well-established think tank engaged in bridging the gap between policy makers and the public across the Arab World, and beyond. iQ is engaged in a constant pursuit of excellence, maintaining a tradition of honesty, integrity, and commitment.

Objectives

Article 5. iQ’s objectives are:

- (i) To bring the knowledge of good laws and policy to the Arab World, and beyond by supporting efforts to strengthen the rule of law, and participating in the sustainable development of the region;
- (ii) To develop creative legal and policy solutions for national and multinational corporations, governments, policy makers, public and private entities, and non-governmental organisations, as and when contracted;
- (iii) To enhance constantly its intimate familiarity with affairs within the Arab World, with a particular focus on the states of the Arabian Peninsula;
- (iv) To develop further its detailed knowledge of different legal traditions, including, but not limited to, Shari’ah, civil law, and the common law of England, and of the United States of America;

- (v) To utilise specialists from multiple legal jurisdictions with diverse disciplines, including designated International Legal and/or Policy Experts, and an International Advisory Council that compose part of the iQ team;
- (vi) To assist in legal reform and infrastructural development of the Arabian Peninsula;
- (vii) To develop iQ professionals in the legal and policy spheres, from Analysts, to Managers, to Partners, with an ultimate goal of progressing beyond being mere practitioners; and
- (viii) To achieve its physical presence in major national capital cities through its transnational and international law and policy practices.

Founding Principles and Ethos

Article 6. iQ, in pursuit of the Mission and Objectives set forth in Articles 4 and 5, shall act in accordance with the founding principles of national capitalism, corporate socialism, and a commitment to the rule of law.

Article 7. iQ shall maintain the following principles in its ethos:

- (i) Commitment to the rule of law, corporate social responsibility, and a strong belief in tradition and institutions;
- (ii) Commitment to efficiency and excellence in the fields of law and policy, following the principles of good governance, functionalism, and neo-functionalism;
- (iii) Belief in progress, sustainable development, and the benefits of learning from the human experiment;
- (iv) Working together for the greater good, with a keen awareness of cultural sensitivities, and social relationships and responsibilities;
- (v) Dedication to the principles of unity, justice, and working with others;
- (vi) Connecting people, institutions, firms, and organisations strategically; and
- (vii) Adherence to the highest standards of ethics and professional responsibility.

Structure

Article 8. Founded by Malik bin Rabea Dahlan, the Institution consists of a number of group companies that provide clients with expert legal and policy services. The group companies include limited liability companies in Qatar, and the United Kingdom, with The Law Office of Malik Dahlan constituting the legal arm of iQ. The law office is established pursuant to a license granted by an order of the Emir of Qatar, His Highness Sheikh Hamad bin Khalifa Al-Thani.

Article 9. iQ benefits from independent International Experts who are made available to Quraysh in their capacity as Fellows or Senior Fellows by contributing their expertise in varied legal and policy practice areas.

Article 10. International Advisory Council

- (i) The International Advisory Council (the “**Council**”) shall comprise of an honorary body of internationally recognised and accomplished senior figures who have inspired iQ through their work, and accomplishments;
- (ii) The Council shall consist of five to fifteen members selected every three years. The Council may annually appoint its own Chair or Joint Chairs from amongst its number;
- (iii) The Council and its members shall:
 - a. Guide the Institution as a whole to fulfil its mission and adhere to its founding principles in its ethos;
 - b. Assist iQ in extending its international outreach and relevance to the public and private sectors;
 - c. Provide recommendations or advise on collaboration with institutions;
 - d. Provide guidance to the iQ management as may be required; and
 - e. Be invited from time to time to represent Quraysh in a formal capacity, and may be invited in a senior capacity to regional and international events.
- (iv) The Council shall hold an Annual Meeting virtually, during which the members may share sessions with the core Quraysh professionals; and
- (v) The members of the Council are legally independent from iQ, and do not assume any fiduciary duties and/or responsibilities in any shape or form to iQ.

Article 11. Affiliation and Collaboration

- (i) iQ shall co-operate with like-minded institutions in the fields of law and policy, working towards shared goals and objectives. Where appropriate, iQ shall sign mutually beneficial agreements with other firms and/or entities that show a desire to expand their capabilities in the Arab World, and beyond; and
- (ii) iQ, through its establishment of affiliations and collaborations with top-tier law firms in the United States of America, Europe, Asia and other regions, has developed a complex international capacity that provides global seamless access to varied markets across the world. iQ shall seek to expand and enhance this capacity further.